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JANUARY 2011



FEATURES

Enhancing Jointery through Exercise HB3

IN DIALOGUE

Words from the Deputy Minister of Defence

HARDWARE

The New Ijtihad: Boosting Our Naval Capabilities

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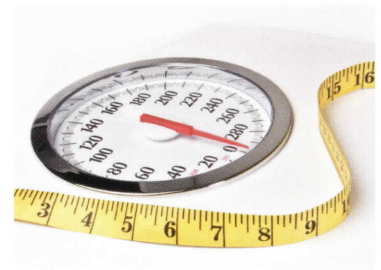
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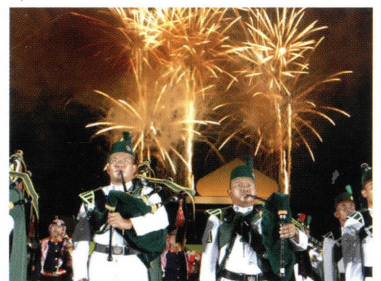
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> Words From The Editorial Board

We would like to take this opportunity to wish everyone A Very Happy New Year 2011.

We are pleased to continue the publication of this in-house magazine of the Ministry of Defence and the Royal Brunei Armed Forces (RBAF). We hope this magazine will serve as the main platform for personnel to be updated on the latest news, activities and developments within the Ministry of Defence and the RBAF. We would like this magazine to serve as a means to receive feedbacks and ideas on how best to improve further our organisation.

To kick off a series of quarterly magazine, this edition will feature words from the Deputy Minister of Defence, Dato Paduka Haji Mustappa bin Haji Sirat on his expectations and priorities he set for the Ministry of Defence and RBAF in the next few years.

Highlights of this quarter's issue include feature stories on the launching of the RBAF Staff College, a special focus on the Royal Brunei Navy's new IJHTIHAD Class Fast Patrol Boats as well as the RBAF's contributions to humanitarian and disaster relief efforts in Brunei.

There are eight sections to the magazine – Cover story featuring special stories or interviews; Features, highlighting significant developments, News in Brief, which entails news snippets of the most important events happening every quarter of the year; Memory Lane, which recollects major events of the past; Hardware which focuses on revolutionary weapon systems and equipments; Health and Fitness section; and Expression for essays on various topic of interests contributed by personnel of the Ministry of Defence and RBAF.

We would like to take this opportunity to thank all those involved in making this edition possible, and last but not least, express hope that this series of magazine will leave a lasting mark in the dissemination of useful information, motivating and educating personnel of the Ministry of Defence and RBAF.

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HIS MAJESTY LAUDS RBAF FUTURE LEADERS' DEVELOPMENT

His Majesty Sultan Haji Hassanal Bolkiah Mu'izzaddin Waddaulah ibni Al-Marhum Sultan Haji Omar 'Ali Saifuddien Sa'adul Khairi Waddien, Sultan and Yang Di-Pertuan of Brunei Darussalam, Minister of Defence and Supreme Commander of Royal Brunei Armed Forces (RBAF) consented to open the RBAF Staff College.

Story by Siti Zahira binti Haji Awg Abu Bakar



Inauguration of RBAF Staff College

The Ministry of Defence and the Royal Brunei Armed Forces have achieved another milestone last year (2010) with the opening the RBAF Staff College. The Staff College, a goal set in the Ministry of Defence's White Paper, is the culmination of a long planning process - some six years. It is designed to focus and enhance the faith, training and motivation of its officers, which is underpinned by the awareness and crucial need for continuous

professional development of the country's armed forces.

His Majesty the Sultan and Yang Di-Pertuan of Brunei Darussalam, who is also the Minister of Defence and Supreme Commander of the RBAF, consented to officiate the Staff College at the Sungai Akar Camp on 25 November 2010.

In his titah, His Majesty stated that *"In this era of globalisation, the RBAF cannot be excluded from confronting a variety of complex situations that demand the officers to adopt a more courageous and vigilant attitude. They must at all times be fully aware of every development and prepared to face every eventuality."*

Realising RBAF's Aspirations For Future Quality Leaders

His Majesty further said that the Staff College *"must play a role in embedding understanding among its officers on the importance of setting out priorities and leadership quality, as well as having full awareness of the security environment that may have direct links towards the overall strategic interest."*

The monarch cautioned against being passive and complacent, instead urged the armed forces to be proactive and dynamic in adjusting to the present reality.



Towards this, *"the RBAF must be able to take a more practical approach, especially by giving more emphasis on inter-agency and multi-national operations with the concept of Joint Operations and Joint Operational Planning"*, the Supreme Commander said.

Eleven RBAF officers, an officer each from the Royal Brunei Police Force and Internal Security Department respectively and seven military officers from the armed forces of the Republic of the Philippines, the Republic of Indonesia, Malaysia, New Zealand, Republic of Singapore, the People Republic of China and the Islamic Republic of Pakistan are attending the first intake of the RBAF Staff College course.

As mentioned by His Majesty, the attendance of participants from various countries and agencies would provide a different perspective of their experiences in dealing with security issues and would add value to the training course and research. In addition, their interaction would enrich their learning process and experience, as well as exchange of ideas, while at the same time strengthen defence cooperation and networking among the participating countries.

Course Must Remain Relevant In Accordance With Time and Situation

The course offered by the Staff College is supported by New Zealand's Massey University. The college designs academic subjects and invites international specialists and lecturers to ensure that the students are exposed to a range of military perspectives and experiences.

With this collaboration, the Massey University would provide the participants with a Post Graduate Diploma in Defence and Strategic Studies, as well as the opportunity to pursue further studies at the Masters level.

The course runs for 39 weeks which is divided into three semesters consisting of Command, Leadership and Management, Operations as well as International Relations and Strategic Environment. The course also offers academic components of Joint Operations of the land force, navy and air. The main aim of the course is to broaden the professional and academic knowledge and to develop command, analytical and communication skills in order to prepare them for higher appointments.

These courses offered will undergo continuous validation so as to ensure that they remain relevance. This was highlighted by His Majesty that *"Every course that is being conducted by the Defence Academy must continue to be monitored by carrying our appropriate validating processes to ensure they remain relevant in accordance with the demands of time and situation. If this can be*

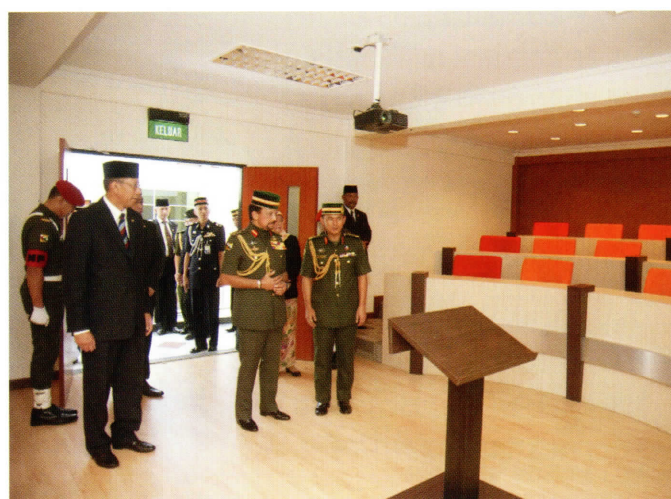
implemented, I believe, the Defence Academy of the Royal Brunei Armed Forces will achieve its proper objective."

The Staff College would form one of the three pillars of the Defence Academy. The other two pillars are Officer Cadet School and Junior Staff Course.

The Defence Academy aspires to be a centre of excellence for defence professional development and would be of the same standing as other similar organisations in the region.

Facilities available at the RBAF Staff College are the state-of-the-art lecture rooms, library and the IT facilities that are linked to New Zealand's prestigious Massey University. The University itself has its own Staff College that runs defence studies courses.

A permanent and modern Defence Academy building and facilities is currently in the pipeline and will be ready in the first quarter of 2013, located on a 150 acres land at Kampong Tanah Jambu in Muara.





WORDS FROM

THE DEPUTY MINISTER OF DEFENCE

Let me first take this opportunity to extend my best wishes to all our officers and staff members of the Ministry of Defence and the Royal Brunei Armed Forces, as well as to our readers, for the New Year of Hijrah 1432 and Masehi 2011. May the New Year bring us greater energy, resolve and determination in building the defence of our nation.

As we enter the New Year, I am pleased that we are re-launching the PERAJURIT magazine, which is symbiotic of the importance of communication in a highly dynamic organization such as the Ministry of Defence and the Royal Brunei Armed Forces. It also augurs well for our effort in setting our priorities for the coming years, especially considering the vital role the magazine plays in communicating and sharing with our fellow soldiers and staff members our policy directions, information on military affairs and defence technological developments within our organisation and outside. With this openness, I hope, it will encourage everyone in the Ministry and the RBAF to use this magazine as a forum to offer their feedbacks and inputs as well as thoughts on how best we can further improve and build the organization to strengthen our defence.

We have witnessed within MINDEF and the RBAF a solid progress over the recent years especially in capability development, introduction of new infrastructures and the development of our human resources. Also note worthy is our marked involvement at international level, in peace keeping and humanitarian assistance. These developments have presented us with new thinking and new dimension in the way we look at our challenges and address our national defence in this new era of globalisation.

Reflecting upon these progress, I feel, we have by far a lot more to do, primarily in keeping our defence to a desired level when we have a better capability in air and land defence; in bringing our maritime capability to a level that we can better protect our resources; and in replacing and upgrading our important and strategic assets; and in ensuring that we have the right resources to achieve these objectives. The situation also requires us to put in place new doctrines that commensurate with the



changes that have taken place such as jointery and joint operational planning and in working closely together with other agencies at strategic level so that our involvement at regional and international level are well appreciated. In so doing, we would like to see a better welfare for our soldiers for their safety, training and career development programme which in some cases benefit them beyond their services with the Royal Brunei Armed Forces.

I am grateful to the almighty for endowing us with a caring Monarch, His Majesty Sultan Haji Hassanal Bolkiah Muizzaddin Waddaulah, the Sultan and Yang Di-Pertuan of Brunei Darussalam, Minister of Defence and the Supreme Commander of the Royal Brunei Armed Forces, for whose vision and leadership, our people and nation have continued to enjoy peace, stability and progress. His Majesty's vision for the welfare of nation has continually inspired and encouraged us in our task. His direct interest and involvement in military affairs have made every single one of us extremely proud to be part of the establishment.

We have witnessed a rapid turn of event regionally and internationally. Largely felt is the recurring financial and economic crisis affecting even large and developed economies. Natural disaster have taken an unprecedented magnitude. Even our own country, Brunei Darussalam, was not left unscathed. Traditional and non-traditional security issues have also taking on different dimension against the background of a global reality. Consequently,

the role of the RBAF is also expanding as well as becoming more complex and challenging.

On another front, the pace of technological innovations, including in the area of military science, is also taking place at a breathtaking speed. As we desire to leverage on technology to capitalize on its multiplier effects, keeping abreast of the technological change and the escalating cost continue to defy us.

All these demand us to take a pragmatic approach that takes into account our limited capacity and resources. We have to properly plan and adopt an approach that we feel will serve best for our organisation and nation in the long-term.

From my viewpoint, the long-term development of MINDEF and the RBAF would have the following objectives:

Firstly, in our efforts to strengthen the defence and security of Brunei Darussalam, we must adopt a comprehensive approach by taking into account every aspect of security. Preventive and preparedness are just as important as our respond to any situation. This includes looking at our development in a wider perspective to incorporate the operational needs of the three services, jointery, inter-agency collaboration, training, human resource development, acquisition, and many others.

Secondly, we would like to ensure that efforts to enhance the capabilities of our RBAF are well balanced in order to maintain high morale



among our soldiers and achieve maximum effectiveness in the RBAF operations and missions.

Thirdly, we must be conscious of growth and put great emphasis on the need to put in place a program for development that steadily elevate and enhance the RBAF capability to another level.

The Defence White Papers of 2004 and 2007 have provided a broad strategic direction of where we are heading in the short- and medium-term. The Paper also set out our mission to defend our sovereignty and the territorial integrity of our country as well as in upholding the constitution and the Malay Islamic Monarchy philosophy. The vision and mission as underlined by the paper will continue to serve as a guide in our work.

We will focus on 4 important tasks namely promoting defence diplomacy; defending our territorial integrity; strengthening homeland security; and contributing towards humanitarian assistance and peacekeeping operations.

What all these mean to us is that we will continue to strengthen our cooperation with our strategic partners and friends in order to build confidence and trust and contribute towards creating an environment conducive for peace and security and prevent misunderstanding. They also mean that we will deter potential aggression and, if this fail, we will exercise our right to defend the sovereignty and territorial integrity of our nation at all cost. The Armed Forces will remain vigilant and work closely together with our national law enforcement agencies to address issues that could undermine our country's security. Last but not least, they mean that we will involve ourselves in peace keeping and peace building and send our soldiers in countries and regions as part of humanitarian assistance and peace support missions as part of our duty as a responsible member of an international community.

To do all these tasks effectively, we have set 6 priority areas for the next 5 years. These are: -

- Further strengthening our joint planning to deliver optimal operational and policy outputs;
- Enhancing the RBAF capabilities through new acquisitions and modernisation;
- Recruiting high-caliber officers and prepare them for the future;
- Expanding our human resource through care, welfare and training as well as inculcate them with Islamic values;
- Building new infrastructure and better facilities; and
- Managing the change process so as to achieve high level of efficiency and effectiveness for our resources.

Together, they will enhance the professionalism and operational effectiveness of the Armed Forces in protecting the nation's interests and promoting a stable environment, and of the ministry in supporting that outcome.

I mentioned earlier why we need to capitalize on technology to offset our limitations. Having cutting-edge technology alone and trying to modernise may not be realistic without having talented officers, high-caliber men and women with high leadership qualities. That is why we keep on emphasizing the importance of honing their skills and deepening their knowledge through life-long learning programmes in Brunei and overseas. We also conduct talent spotting and offer prestigious scholarships to best students to further their studies at top-notch universities around the world.

We will continue to emphasise the importance of looking after the well-being and welfare of our soldiers and staff. Towards this, the work of reviewing and improving the terms of engagement for the RBAF personnel will continually be done. We will continue with the current development of providing better facilities with new infrastructure and housing projects for soldiers. All these are meant to provide a comfortable environment for us to work in and as motivation for everyone to work hard and offer their best.

In the last few years, I am delighted to see that we have achieved many of those things set out in the Defence White Paper. For example, the Religious Unit (JAMAAT), Sultan Haji Hassanal Bolkiah Institute for Defence and Strategic Studies, Centre for Science and Technology Research and Development, Officer Cadet School and Staff College have now been established.

On the management side, we introduced new tools to manage our resources and productivity. We use balance scorecard to measure our performance and efficiency. We introduce performance budgeting to ensure we are efficient in the use of our resources. We are beginning to use capital budgeting to determine value for money in our acquisitions. I still hope the procurement process will continually be improved especially in the area of "repeat purchase" in order to maintain timely readiness without compromising accountability and to avoid public concern about government process.

Whatever we do, we want it to have a positive spin-off on the local economy. Thanks to the various support services that we have developed over so many years that they are now in a position to offer their services to other agencies and even the private sector. This has been our policy for a number of years. Local businesses must also benefit from our activities. In return, we want them to deliver to

us high quality and value for money products and services. With this kind of partnership, we can together contribute towards Government efforts to diversify our economy.

Finally, I would like to humbly call everyone to work together diligently in realizing the vision and mission that have been set out for ourselves. We have important work to do in securing and defending the sovereignty of our beloved, Sultan, Islam and Nation, Brunei Darussalam.

6 priority areas for the next 5 years:

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NZ Governor General Visits the OCS: Strong Defence Ties

Story by Haji Sahbirin bin Pehin Orang Kaya Maharaja Salia Haji Mohd Tarif

The Officer Cadet School (OCS) of the Royal Brunei Armed Forces (RBAF) in Sungai Akar was honoured to receive a special visit from the Governor General of New Zealand, The Right Honourable Sir Anand Satyanand and Her Excellency Lady Susan Satyanand on 12 October 2010. They were in the country for a State Visit.

Their Excellencies were welcomed by the RBAF Commander, Major General Dato Paduka Seri Hj Aminuddin Ihsan Pehin Orang Kaya Saiful Mulok Dato Seri Paduka Hj Abidin. The Governor General inspected a guard of honour mounted by personnel from the Second Battalion of the Royal Brunei Land Force.

Their Excellencies were briefed about the OCS and took a closer look at the facilities. Officer Cadets who were undergoing training and the



instructors had the opportunity to interact with the Governor General and Her Excellency Lady Satyanand.

In his speech, the Governor-General highlighted the continuing warm bilateral ties between New Zealand and Brunei Darussalam and said that military exercises, training assistance and annual discussions have helped develop "a relationship of substance and value for both countries". Sir Anand Satyanand further stated that "From training in the jungle, to training in the lecture theatre, to participation in joint

exercises, the defence relationship between New Zealand and Brunei Darussalam can be described as significant and strong."

The visit underscored the existing excellent defence relations between Brunei Darussalam and New Zealand. The RBAF Staff College work closely with the Massey University of New Zealand to conduct courses in the College. Other defence ties between the two countries include exchange of visits, training and joint exercises.

ADMM Establish Cooperation With Dialogue Partners

Story by Jolkipli bin Haji Hidop

The ASEAN Defence Ministers Meeting (ADMM) held their Retreat in Hanoi, Vietnam, on 11 October 2011. Amongst matters discussed was the preparation for the First ADMM-Plus.

The First ADMM-Plus meeting between ASEAN and its eight Dialogue Partners, namely Australia, China, India, Japan, South Korea, New Zealand, Russia, and the United States was held on 12 October 2011. The Meeting is a significant milestone in the development of the ADMM. The ADMM-Plus is an important process for defence officials from ASEAN and its Dialogue Partners to strengthen security and defence cooperation in addressing common security challenges through dialogue, consultations and practical cooperation. The

trust and confidence built through these interactions will contribute to the maintenance of regional peace, stability and security.

Dato Paduka Haji Mustappa bin Haji Sirat, Deputy Minister of Defence of Brunei Darussalam, highlighted the significance of meeting the dialogue partners for the first time, which showed ASEAN strong desire to continually engage stakeholders outside the region in addressing complex security challenges. He added that the ADMM-PLUS was in a unique position to take on a significant role and assume collective responsibility to promote progress and prosperity in the region.

The Meeting adopted the Ha Noi Joint Declaration on the First ASEAN Defence Ministers' Meeting – Plus, through which the Ministers affirmed their commitment to enhance peace, security, and prosperity in the region. They also agreed to promote practical cooperation in the areas of humanitarian assistance and disaster relief, maritime security, military medicine, counter-terrorism and peacekeeping operations.

The next ADMM-PLUS meeting will be held in Brunei Darussalam in 2013.





HEARTIEST CONGRATULATIONS!! Civil Servants & RBAF Personnel Honoured

Story by Siti Zahira binti Haji Awg Abu Bakar



Congratulations to the members of the Ministry of Defence (MINDEF) staff and the RBAF personnel who received awards and medals in recognition of their excellence and dedication.

On 21st October 2010, three members of the MINDEF staff were honoured with the Excellent Civil Service Award during the 17th Civil Service Day 2010 held at the International Convention Centre. Introduced for the first time, the awards



Brunei Darussalam, His Majesty consented to confer State honourary medals to 173 civilians and RBAF personnel.

His Royal Highness Prince Haji Al-Muhtadee Billah, the Crown Prince and Senior Minister at the Prime Minister's Office, consented to present the medals on behalf of His Majesty. The ceremony was held at the Balai Singgahsana Indera Kenchana, Istana Nurul Iman, on 1 November 2010.

The meritorious medal, Darjah Setia Negara Brunei Yang Amat Bahagia (PSB) or The Most Blessed Order of Setia Negara Brunei 4th Class was awarded to 7 MINDEF officials. 21 RBAF personnel received the Pingat Jasa Kebaktian (PJK) or Meritorious Service Medal. These medals were awarded to those who possess good attitude and praiseworthy personalities which include undivided loyalty to His Majesty the Sultan and Yang Di-Pertuan of Brunei Darussalam, the nation as well as the religion.

Meanwhile, 41 MINDEF and 48 RBAF personnel received the Pingat Indah Kerja Baik (PIKB) or Service Excellence Medal. Recipients for this medal must be those who have clean records of service with the Government of His Majesty and 3 years of good performance. Another 56 MINDEF personnel received the Pingat Kerja Lama (PKL) or Long Service Medal. Recipients were those who have served in the government for 20 years or more and possess a good record in all aspects. Our heartiest congratulations to all of them!

were presented by His Majesty Sultan Haji Hassanal Bolkiah Mu'izzaddin Waddaulah ibni Al-Marhum Sultan Omar Ali Saifuddin Sa'adul Khairi Waddien, Sultan and Yang Di-Pertuan of Brunei Darussalam. The recipients were Awang Muamad bin Pilok, Office Supervisor (Division III) from the Directorate of Administration and Manpower based in Penanjong Garrison; Dayang Hajah Norhani binti Haji Timbang, System Operator (Division IV), in the Public Relations Unit in Bolkiah Garrison; and Awang Haji Adanan bin Haji Kassim, Office Assistant (Division V), at the Deputy Minister of Defence Secretariat Office. The award was in recognition of their excellent service in several aspects, including integrity, loyalty, dedication, talent, and creativity. The Award is aimed at inspiring civil servants to excel in their fields and to promote as well as foster excellent work culture.

In conjunction with the 64th Birthday of His Majesty the Sultan and Yang Di-Pertuan of

RBLF 49th Anniversary; Sacrifices Enhances Image & Capability

Story by Siti Zahira binti Haji Awg Abu Bakar

The Royal Brunei Land Force (RBLF) proudly celebrated its 49th Anniversary on the 4 November 2010 with a parade of 2,349 personnel held at the Lumut Camp.

In his address, the RBLF Commander, Colonel Haji Yussof bin Haji Abd Rahman, said that all the Land Forces' successes and achievements over the years did not come easy. They were achieved through great sacrifices. He reminded the members of the RBLF to be constantly prepared in facing future challenges.

The RBLF is one of the major services in the RBAF. In the past 49 years, it has undergone through a lot of changes. Its contributions to the nation have been immense. From the humble beginning, the RBLF has now transformed into a modern and capable conventional force comprising of 4 major units, namely the First Battalion, Second Battalion, Third Battalion and Support Battalion, and ever ready to

deter threats and defend the sovereignty and territorial integrity of Brunei Darussalam.

The RBLF is also involved in operations other than war such as assisting other national agencies in time of natural disasters and pandemic diseases. In addition, its personnel also undertake charity projects and works through its "Titian Amal".

At the international level, the RBLF personnel formed an important component of Brunei Darussalam's contribution in peacekeeping missions such as in Cambodia, Aceh, Mindanao and Lebanon. They also participated in humanitarian assistance and disaster relief operations such as in Aceh and Jogjakarta. To

promote mutual understanding and enhance the capacity of its personnel, the RBLF conducts bilateral exercises with countries, including Malaysia, Singapore, Australia, New Zealand, UK, US and Oman.

The RBLF was formed on 4 November 1961 when the first intake of recruits returned from Port Dickson Malaysia after completing from their training. It was named 'Askar Melayu Brunei (AMB)', which today is known as Royal Brunei Armed Forces (RBAF). In an organizational restructuring on 17 September 1991, the RBLF was named as 'Angkatan Tentera Darat Diraja Brunei (ATD DB)'. In January 2005, the name ATD DB was changed to 'Tentera Darat Diraja Brunei' or the Royal Brunei Land Force.





New Singapore Chief of Defence Force visits MINDEF



06 October '10

The Ministry of Defence received a visit from the Chief of Defence Forces, Singapore Armed Forces, His Excellency Lieutenant General Neo Kian Hong at Bolkiah Garrison. Upon arrival, His Excellency Lieutenant General was accorded with a Guard of Honour mounted by personnel from the Royal Brunei Land Force. After reviewing the Guard of Honour, His Excellency Lieutenant General proceeded to pay courtesy calls on the Deputy Minister of Defence, Dato Paduka Haji Mustappa bin Haji Sirat and the Commander of Royal Brunei Armed Forces (RBAF), Major General Dato Paduka Seri Haji Aminuddin Ihsan bin Pehin Orang Kaya Saiful Mulok Dato Seri Paduka Haji Abidin.

Land Force Skill at Arms Meet Competition



08 October '10

Dubbed 'Unbeatable', shooting teams from the Third Battalion Royal Brunei Land Force (RBLF) teams not only won the Land Forces Skill at Arms Meet (LF SAAM) but they also won trophies for the Pehin, Dato, Cheteria, Snap, Section, Overall Individual Rifle and Overall Pistol Matches held at the Binturan Firing Range in Penanjong Garrison. The competition sought to uncover new talents in promoting professional level marksmanship and as a preparation for AFSAAM 2011. The Commander of RBLF, Colonel Haji Yussof bin Haji Abdul Rahman, presented medals and trophies to the participants.

Jiwa Murni ceremony for 60 Haj Pilgrims



16 October '10

60 personnel and ex-personnel of the Royal Brunei Armed Forces (RBAF) as well as the Ministry of Defence's civilian personnel were celebrated in a blessing ceremony called 'Jiwa Murni' for intending Haj pilgrims. The guest of honour, RBAF Commander, Major General Dato Paduka Seri Haji Aminuddin Ihsan bin Pehin Orang Kaya Saiful Mulok Dato Seri Paduka Haji Abidin presented them gifts and medical packs donated by staff and personnel of MINDEF and RBAF. The event also included a talk intended to serve as guidance to the intending pilgrims.

10 RBAF's Personnel Deployed in the UNIFIL



16 October '10

Brunei Darussalam deployed ten more RBAF personnel for a peacekeeping mission under the Malaysian Contingent (MALCON) East 6 of the United Nations Interim Force in Lebanon (UNIFIL). The personnel were led by 476 Major Pg Mohd Sufri bin Pg Hj Rosli. His Majesty the Sultan and Yang Di-Pertuan of Brunei Darussalam in his Titah at the RBAF 49th Anniversary expressed his wish to see a continuation in the RBAF's involvement in overseas peacekeeping missions, especially under the United Nations, as it would benefit Brunei's diplomatic relations with other countries in the field of defence.

More RBAF Personnel Embrace Islam



28 October '10

This month two RBAF personnel pronounced the Kalimah Syahadat signifying their embrace to Islam as their new faith. 17539 Private Sumardi bin Membeli from the Royal Brunei Land Forces (RBLF) chose his Islamic name as Muhammad Sumardi bin Abdullah. Another personnel from the Royal Brunei Air Force (RBAirF), 13053 L/Corporal (U) Sorddie bin Gassireh chose Muhd Saiful Fendy bin Abdullah Gassireh as his new Muslim name. The ceremonies were held at the Islamic Dakwah Center, Ministry of Religious Affairs. According to statistics of the RBAF Religious Department, a total of 14 personnel of RBAF have embraced Islam in 2010.

New OCS 5th Intake Urged To Uphold RBAF's Credibility



29 October '10

The Officer Cadet School (OCS) of the RBAF welcomed 37 new officer cadets for its 5th intake to undergo a 42-week tri-service generic training from October until end of July 2011. "Selected Officer Cadets are the nation's hope to uphold the aspiration towards peace and stability of the country.....who will eventually be assuming the leadership of the RBAF." This message was put across to the new officer cadets by the Deputy Minister of Defence, Dato Paduka Haji Mustappa bin Haji Sirat, at the launching ceremony of the 5th RBAF Officer Cadet Training.



Exercise Bold Castle 2010



01 November '10

Defence relations with our Singaporean counterparts were further strengthened by a combined exercise that saw our Royal Brunei Land Force Combat Engineer Squadron working closely together for 12 days with Singapore Combat Engineers (SCE) of the Singapore Armed Forces (SAF) in a bi-annual joint exercise called Exercise Bold Castle held in Singapore. The armies engaged in various combat engineering activities such as the clearing of obstacles, bridging gaps and demolition live-firing. The training exercise serves to promote interoperability and mutual understanding between the officers and men of the Royal Brunei Armed Forces (RBAF) and the SAF. Exercise 'BOLD CASTLE' was first conducted in 1989.

Performance Optimisation Centre Soon Gets a New Complex



04 November '10

The construction of the Performance Optimisation Centre (POC) has begun and the groundbreaking ceremony was inaugurated by the Permanent Secretary (Defence Policy & Development) Awang Haji Saifullah bin Hajj Awang Mansor at the 2910 sq. metre project site at the Bolkiah Garrison. The \$6.1 million centre is expected to house the latest facilities to develop fitness, training and research, enhance sports performance and rehabilitation of the RBAF personnel. The 11-month construction is expected to complete by July 2011.

AFSAM RBAF 2010 Wraps Up With RBLF (B) Victory



10 November '10

300 military marksmen and women in the RBAF and other agencies gathered together for 10 days to show their shooting skills in pistol, rifle, machine gun and carbine during the Armed Force Skills at Arms Meeting (AFSAM) 2010. The competition was won by the Royal Brunei Land Force (RBLF) Team (B). The AFSAM's aim was to identify potential marksmen in preparation for the Brunei International Skill At Arms Meet (BISAM) and Asean Armies Rifle Meet (AARM) competition.

Bilateral Cooperation Strengthened Through Defence Working Committee Meetings



12 November '10

The Ministry of Defence of Brunei Darussalam held various meetings under the umbrella of Defence Committee meetings. Those countries involved in the meetings included United Kingdom, the Philippines, United States and Australia in the past three months. Meanwhile a Policy Dialogue was also conducted with Singapore. These initiatives have enhanced existing bilateral relations between Brunei Darussalam and those friendly nations in the field of defence and security.

MINDEF Holds Korban/Aqiqah Ceremony



19 November '10

The Ministry of Defence held an 'Ibadah Korban' where 6 buffalos and 6 goats were sacrificed and then distributed and shared to entitled recipients in the ministry and those from the village surrounding the Ministry of Defence in Bolkiah Garrison. The Islamic ritual was to mark the 1431 Hijrah Hari Raya Aidil Adha on the 10th day of Zulhijjah. Aidil Adha is one of the two religious festivals that Muslims celebrate worldwide. It is also known as Hari Raya Haji, Hari Raya Kurban, or the Festival of Sacrifice.

ASMDB, Yayasan Joint Forces in House Renovation Project



24 November '10

Askar Simpanan Melayu Diraja Brunei (ASMDB) together with the Yayasan Sultan Haji Hassanal Bolkiah carried out renovation work to a house belonging to 13319 Private Awang Mohamad Adiman bin Awang Salleh in Kg Setia in Kg Ayer. ASMDB contributed their manpower and carpentry skills, while the Yayasan financed the construction materials. The project was to mark ASMDB 23rd anniversary celebration.



Passing Out Parade For Intake 141 Male Recruits



03 December '10

The Permanent Secretary of the Ministry of Health, Dato Paduka Awg Haji Abdul Salam bin Abdul Momin urged the 115 male recruits of the RBAF 141st Male Intake who concluded their 25-week basic military training held at Training Institute RBAF in Penanjong Garrison to set a high standard in the aspect of physical fitness to motivate communities in the country towards practicing a healthy lifestyle. He also advised the new recruits to perform their duties efficiently and equip themselves with military knowledge as well as religious teachings in supporting the roles and responsibilities of the RBAF in protecting the nation's security, welfare and sovereignty.

MINDEF & RBAF Marks Maal 1432 Hijrah



06 December '10

To mark the new Islamic year 1432 Hijrah, the Ministry of Defence and the Royal Brunei Armed Forces (RBAF) celebrated the important date with a thanksgiving prayer at the Ministry of Defence Surau in Bolkiah Garrison. The event included a special talk on the values and importance of Hijrah for a soldier. It taught the historical event of Hijrah or migration orders that Prophet Muhammad (PBUH) and his friends took with full courage and patience in wading numerous challenges in carrying out the trust given by Allah Subhannahu Wata'ala. Similar celebrations were held at all major mosques and suraus in the Sultanate. It was hoped it can be an example to solidify the teamwork culture in contributing to the effectiveness of national defence.

Charity Walk To Raise Funds For Merapi & Mentawai Victims



08 December '10

Individuals from the Ministry of Defence showed their social empathy and welfare gestures by supporting a charity walkathon event to help raise funds for the Merapi and Mentawai volcanic eruption victims in Central Java, Indonesia. The generous donation is hope to ease the sufferings of the thousands of victims in the natural disasters. The donations will be handed over to the Secretariat Committee of the Humanitarian Fund For Disaster Victims of Mount Merapi and Mentawai in Indonesia at the Community Development Department (JAPEM), Ministry of Culture, Youth and Sports.

Day Care Facility For The Children of RBN



10 December '10

The Royal Brunei Navy (RBN) opened up a Day Care Centre at the Muara Naval Base. The centre provides care, attention and proper guidance such as 'Play And Learn' for the children of the military personnel. This center is also open for non-military personnel in the RBAF. The centre was officially opened by the RBN Commander, Colonel (L) Haji Abdul Halim bin Haji Mohd Hanifah.

10th Junior Staff Course Concluded



17 December '10

A total of 27 mid grade officers from the Royal Brunei Armed Forces (RBAF), Royal Brunei Police Force and military officers from the People's Republic of China, the Republic of Indonesia, Malaysia, the Republic of the Philippines, the Republic of Singapore and the Socialist Republic of Vietnam completed the 10th Junior Staff Course (JSC) with a closing ceremony at the Evolution Centre, Training Institute RBAF, in Penanjong Garrison. The 13-weeks course that began on 20 September 2010 was conducted for the first time by RBAF Defence Academy. The course focused on professional knowledge, leadership and management, communication skills and operational planning. They also had an academic tour to Labuan and Kota Kinabalu, Sabah as part of their Operational Planning modules.

RBN, POLMAR In Joint Exercise Sembilang



18 December '10

Naval bilateral exercises dubbed SEMBILANG between the Royal Brunei Navy (RBN) and the Royal Brunei Police Force's Marine Police (POLMAR) took place from 13 to 18 December. The exercise comprised of three phases - operations in the harbour, sea and post-sea. It was a maritime interdiction based exercise focusing on boarding operations, diving exercises as well as casevac and helicopter winching exercises. It included inter-operability improvement, surveillance and interception operations within planned zones. The exercise was the 7th in the series, where the first exercise took place in May 2000. The exercise was aimed to enhance the relationship between personnel from both forces through social and sporting interactions.



THE NEW IJHTIHAD CLASS

BOOSTING OUR NAVAL CAPABILITIES

Story by
Major (L) Rasman bin Puteh

INTRODUCTION

The year 2010 marked an important milestone in the developments of the Royal Brunei Navy (RBN) when it received and put into service the four new IJHTIHAD-class fast patrol boats (FPBs). The 41m IJHTIHAD class FPBs are the latest acquisition for Royal Brunei Navy fleet.

The class comprise of four vessels namely IJHTIHAD 17, BERKAT 18, SYAFAAT 19 and AFIAT 20. The ships were built by Lurssen Company based in Bremen, Germany.

Their acquisitions are to meet the need for a small fleet of patrol boats with the ability to provide speed response in providing immediate layer of maritime security as stipulated in the Defence White Paper Update 2007.

The four IJHTIHAD class boats were commissioned by the Commander of Royal Brunei Armed Forces (RBAF), Major General Dato Paduka Seri Haji Aminuddin Ihsan bin Pehin Orang Kaya Saiful Mulok Dato Seri Paduka Haji Abidin on 15 March and 28 August 2010. They will replace the existing Missile Gun Boats (WASPADA Class) and Coastal Patrol Boats (PERWIRA Class). They will enhance RBN's operational performance while cutting operating and support costs.

ROLE

The IJHTIHAD class boats are deployed to undertake operations relating to maritime security, search and rescue or constabulary

tasks in Brunei Darussalam's maritime waters. The operations are essential in protecting the nation's maritime interests, including in the vicinity of offshore resource platforms. They support the activities of other national maritime enforcement agencies. They also enhance RBN ability to cooperate more effectively with our neighbours in controlling transnational threats.

CAPABILITY

The IJHTIHAD Class boats are equipped with an all-weather day and night surveillance and able to transport a boarding party or small troop formation. With a length of 41m, an 8m beam and a draught of 1.9m, the new-generation vessel displaces 264 tonnes and has a speed of 30 knots from power provided by two MTU diesel engines.

Destined to meet the requirement of the RBN, the FPBs have a range of 1,500nm and are armed with a single 27mm MLG gun naval system specifically designed to protect small sea-borne forces.

The FPBs are equipped with navigation radars and a electro-optical director fitted on the bridge roof. It is a stabilised 24-hour day/night system incorporated with a third generation thermal scanner that is highly sensitive to day sight CCD zoom camera and a laser range finder that is safe to the eye.



TRAINING

The system training of the ship's officer and crew was conducted in various parts of Europe. The ships trial was conducted out from German shipbuilder Lurssen Werft's Bremen yard in various places in Weser River and the North Sea, known for its notorious heavy sea-state. During the trial the IJHTIHAD class has proven its sea-worthiness and capability.

OPERATION AND EXERCISES

Since their commissioning, the four IJHTIHAD class boats have been extensively deployed for various tasks and operation, reflecting their total commitment in ensuring the maritime security of Brunei Darussalam and her economic interest in the Exclusive Economic Zone.

The FPBs also sails out and participate in several trainings and joint exercises in Brunei and abroad, promoting defence diplomacy through bilateral trainings and exercises aimed at fostering the existing good relations with other nations, while at the same time enhancing interoperability between navies. In April 2010 KDB IJHTIHAD and KDB BERKAT participated in the RBAF's major exercise - Hikmat Bersatu III. In November KDB BERKAT and KDB AFIAT participated in a bilateral naval exercise called HORNBILL with the Royal Malaysian Navy in Kota Kinabalu, Sabah and in Brunei Darussalam. Meanwhile in December, KDB SYAFAAT and KDB AFIAT sailed out to Cebu, Philippines, to participate in the SEAGULL Exercise with the Philippines Navy.

FUTURE

Apart from undertaking naval operations and trainings, the IJHTIHAD class boats will form a layered surveillance concentrating her patrol on the protection of Brunei Darussalam offshore assets, provide deterrence to transnational crimes operating close to the shore and support other national agencies.

PENGENALAN

Tahun 2010 merupakan detik penting dalam perkembangan Tentera Laut Diraja Brunei (TLDB) dengan penerimaan dan beroperasinya empat buah Kapal Peronda Laju (KPL) Kelas IJHTIHAD. Kapal Kelas IJHTIHAD yang berukuran sepanjang 41 meter ini terdiri daripada KDB IJHTIHAD (17), KDB BERKAT (18), KDB SYAFAAT (19) dan KDB AFIAT (20) merupakan pembelian aset terbaru bagi Tentera Laut Diraja Brunei.

Dengan pembelian kapal-kapal tersebut adalah dihasratkan akan dapat memenuhi keperluan TLDB didalam menangani keselamatan maritim sepertimana yang terkandung di dalam Kertas Putih Pertahanan Kemaskini 2007.

Keempat-empat buah kapal Kelas IJHTIHAD ini telah ditauliahkan oleh Pemerintah Angkatan Bersenjata Diraja Brunei, Yang Mulia Mejar Jeneral Dato Paduka Seri Hj Aminuddin Ihsan bin Pehin Orang Kaya Saiful Mulok Seri Paduka Hj Abidin pada 15 Mac dan 28 Ogos 2010. Pembelian kapal-kapal ini juga bertujuan untuk menggantikan Kapal-Kapal Peluru Berpandu (Kelas WASPADA) dan Kapal Peronda Pantai (Kelas PERWIRA) yang ada pada masa ini. Dengan adanya aset baru ini TLDB akan dapat meningkatkan keupayaan dalam operasi dan mampu untuk mengurangkan kos perbelanjaan pengendalian dan bantuan.

PERANAN

Kapal-kapal Kelas IJHTIHAD berperanan untuk melaksanakan operasi berkaitan keselamatan maritim, Operasi Mencari dan Menyelamat atau Operasi Pasukan konstabel di kawasan maritim Negara Brunei Darussalam. Operasi-operasi ini adalah penting dalam melindungi kepentingan maritim kebangsaan termasuk dalam kawasan pelantar minyak. Kapal-kapal ini juga bertujuan untuk membantu pelaksanaan penguatkuasaan peraturan / undang-undang agensi-agensi maritim

kebangsaan yang lain. Kapal-kapal ini juga akan membantu didalam meningkatkan keupayaan TLDB untuk bekerjasama dengan angkatan-angkatan sahabat didalam mengawal ancaman-ancaman transnasional.

KEUPAYAAN

Kapal-kapal Kelas IJHTIHAD ini dilengkapi dengan keupayaan pengawasan siang dan malam serta berkemampuan untuk membawa pasukan menggeledah. Kapal ini berukuran sepanjang 41m, rasuk (beam) 8m dan draft 1.9m merupakan kapal generasi baru bersesaran (displacement) 264 tan dengan kemampuan kelajuan 30 knot menggunakan kuasa dua enjin diesel MTU.





BOT PERONDA LAJU KELAS IJHTIHAD

MENINGKATKAN KEUPAYAAN TENTERA LAUT DIRAJA BRUNEI

OPERASI DAN LATIHAN

Sejak penauliahannya, kapal-kapal Kelas IJHTIHAD ini terus terlibat dalam menjalankan operasi serta menjaga keselamatan kawasan maritim Negara Brunei Darussalam. Ini menggambarkan komitmen penuh TLDB didalam penjagaan keselamatan dan juga kepentingan ekonomi di Zon Ekonomi Eksklusif.

Bagi memenuhi keperluan TLDB, kapal-kapal peronda laju ini mempunyai had lingkungan 1,500 batu nautika dan dilengkapi dengan sistem Senjata Ringan Rheinmall Mauser 27mm yang di rekabentuk khusus untuk melindungi sebuah angkatan laut yang kecil. MLG 27 mampu menangani 2,500 sasaran udara, sasaran pantai dan periuk api terapung.

Kapal-kapal ini turut dipasang dengan radar navigasi Furano dan elektro-optik Zeiss Optronics MEOS II yang dipasang di bumbung 'bridge' kapal. Ianya adalah sistem 24 jam yang dilengkapi

Kapal-kapal Peronda Laju ini juga berpeluang untuk menyertai beberapa ekseksai dua hala sama ada di dalam dan di luar negara dalam usaha mengeratkan perhubungan diplomasi pertahanan dan menjaga hubungan baik yang sedia ada disamping meningkatkan kerjasama operasi bersama dengan angkatan tentera laut dari negara-negara luar.

Pada April 2010 KDB IJHTIHAD dan KDB BERKAT telah terlibat sama di dalam Ekseksai Hikmat Bersatu ABDB III dan pada bulan November 2010, kapal-kapal tersebut telah mengadakan Ekseksai dua hala Hornbill dengan Tentera Laut Diraja Malaysia di Kota Kinabalu. Sementara itu, pada bulan Disember 2010, Tentera Laut Diraja Brunei juga ke Cebu, Filipina bagi menjalani Ekseksai dua hala SEAGULL bersama Tentera Laut Filipina.

dengan 'thermal scanner' yang sangat sensitif digunakan pada siang hari dan sistem laser yang berkebolehan untuk mengukur jarak.

Kelas IJHTIHAD adalah kapal pertama di kalangan empat kelas bot patrol 41 meter yang dibina oleh Lurssen Werft untuk TLDB. Bot-bot tersebut akan menggantikan kelas Kapal Peluru Berpandu (Kelas WASPADA) Tentera Laut Diraja Brunei yang berukuran 37 meter yang telah dibekalkan oleh Vosper Thornycroft di lewat 1970an.

MASA HADAPAN

Selain daripada menjalankan operasi dan latihan tentera laut, kapal-kapal Kelas IJHTIHAD juga melaksanakan pengawasan berlapis dengan menumpukan rondaannya melindungi aset-aset luar persisiran Negara Brunei Darussalam yang juga bertindak sebagai langkah penghindaran terhadap jenayah-jenayah transnasional yang beroperasi berhampiran dengan pantai serta menyokong agensi-agensi maritim lain.

SEJARAH STRATEGI KEMENANGAN RASULULLAH S.A.W SELAKU PANGlima TENTERA

Oleh: Lt Kol (U) Haji 'Abdur Rahim bin Haji 'Abdul Karim



Saudara-saudara Yang dirahmati dan dikasihi Allah Subhanu wa Ta'ala. Aspek ketenteraan adalah aspek yang amat penting dalam kehidupan Rasulullah selaku Panglima Tentera. Sebagai seorang panglima tentera, Rasulullah Shallallahu 'alaihi wasalam sentiasa tegas dan cekap. Baginda tidak melepaskan tanggungjawabnya dalam mengambil langkah-langkah yang positif bagi memastikan setiap keputusan yang diambil dalam mana-mana operasi ketenteraan adalah tepat dan berjaya. Doktrin peperangan yang berkonsepkan tauhid kepada Allah Subhanahu wa Ta'ala telah dijadikan baginda sebagai paksi utama dalam mana-mana peperangan. Kemenangan Tentera Islam semasa dibawah perintah Rasulullah

berpandukan kepada faktor-faktor berikut;

1) Kekuatan Spiritual

Baginda Rasulullah Shallallahu 'alaihi wasalam mengutamakan kekuatan spiritual dalam mana-mana strategi berperangan. Sejarah banyak mengajar kita akan keutamaan pembangunan spiritual yang tinggi untuk menang dan cemerlang. Tanpa spiritual yang tinggi, sesuatu organisasi Ketenteraan itu akan lemah dan mungkin diancam dengan kegagalan dan kemusnahan.

2) Perancangan yang baik dan teratur

Kita tidak meragui bahawa Rasulullah mempunyai strategi yang mantap. Dalam beberapa siri peperangan, baginda Rasulullah telah menunjukan serta menghasilkan konsep ketenteraan Islam yang mantap yang telah menjadi asas dalam menangani konflik persenjataan.

3) Maklumat perisikan yang terancang

Maklumat adalah asas di dalam setiap sesuatu perancangan dan tindakan. Baginda Rasulullah Shallallahu 'alaihi wasalam tidak pernah mengabaikan aspek ini dalam mana-mana tindakannya, terlebih lagi tindakan ketenteraan yang tentunya menjadi amat penting kerana ia banyak membantu mencapai kemenangan. Baginda Rasulullah sendiri pernah melaksanakan tugas mengumpul dan menganalisa maklumat, sebelum melancarkan mana-mana serangan.

Saudara-saudara yang beriman dan dikasihi Allah, menelaah dan mengkaji sejarah Rasulullah Shallallahu 'alaihi wasalam dalam menguruskan ketenteraan, akan memberikan kita peluang keemasan untuk mengaut atau mengendong sebanyak mungkin pengajaran atau iktibar yang membolehkan seseorang itu mempunyai sifat berdaya maju kerana sentuhan sirah Rasulullah Shallallahu 'alaihi wasalam itu tentu akan mengetuk jiwa dan akal kita bagi membangkitkan ransangan berfikir secara berilmu, berhemah dan berketerampilan. Wallahu'alam.



CAMBODIA AND LAOS SAYS RBAF RIGHT PLACE FOR ENGLISH COURSE

Story by Siti Zahira binti Haji Awg Abu Bakar



As part of promoting defence cooperation between Brunei Darussalam and the Kingdom of Cambodia and the Lao People's Democratic Republic, twenty army personnel from the Royal Cambodian Armed Forces (RCAF) and the Lao People's Army (LPA) attended an English Language Course conducted by the Royal Brunei Armed Forces (RBAF). The four weeks course was conducted by the Evolution Centre Training Institute RBAF in Penanjong Garrison from 26th July 2010 until 22 August 2010.

It was the first time an English Language Course was ever conducted specifically for members of foreign armed forces. The course provided the required knowledge and skills such as writing and reading orally and aurally.

At the end of the course, the Commander of the RBAF, Major General Dato Paduka Seri Haji Aminuddin Ihsan bin Pehin Orang Kaya Saiful Mulok Dato Seri Paduka Haji Abidin presented certificates of participations and awards to

outstanding participants. Captain Seng Chan Rotana of the RCAF was awarded for Best Oral Presentation, while Captain Soulixay Phichith of the LPA was awarded for being the Best Student in the Elementary Course, and CWO Chhon Borey of the RCAF was named as Best Student in the Intermediate English course.

The RBAF Commander said that despite the diverse cultural and traditional backgrounds that ASEAN had, the people of ASEAN member countries were able to live harmoniously as a single community in the spirit of friendship and solidarity.

The foreign participants thanked the Ministry of Defence and RBAF for organising the course. They said that Brunei Darussalam is the right place for them to learn English, as the language is spoken everywhere and considered as a second language. They also saw the course as a good means of promoting mutual understanding and paving way for future defence cooperation.



PEMBELAJARAN BERTERUSAN PELENGKAP KEMAHIRAN ANGGOTA TENTERA

Oleh
14409 Kpl Zulfakhri bin Awg Ahmad



Dalam menghadapi sebarang cabaran dalam menceburi kerjaya ketenteraan didalam Angkatan Bersenjata Diraja Brunei (ABDB), 'budaya' pembelajaran berterusan harus diserapkan kedalam setiap diri anggota tentera dengan melengkapkan diri mereka dengan pelbagai ilmu pengetahuan. Kepentingan menghadiri kursus yang sebanding dengan bidang yang diceburi adalah salah satu usaha budaya pembelajaran berterusan ini.

Keperluan kursus-kursus ini akan disediakan oleh Institut Latihan Angkatan Bersenjata Diraja Brunei (IL ABDB) yang berperanan penting dalam menyediakan ruang dan peluang untuk setiap anggota ABDB meningkatkan dan memperkembangkan kemahiran mereka. Setiap anggota yang menghadiri kursus di IL ABDB bermula dengan ujian kemasukan yang sudah setentunya memerlukan persiapan dari penuntut itu sendiri dari aspek mental dan fizikal. Yang lebih penting lagi penuntut itu sendiri perlu berubah untuk menerima apa saja yang bakal ditempuhi kerana tujuan berkursus itu sangatlah signifikan kepada perubahan diri. Perubahan pula begitu subjektif kepada anggota yang menghadiri kursus itu sendiri yang mana sekurang-kurangnya 'dari tidak tahu menjadi tahu' atau 'dari tidak mahir menjadi mahir'. Perubahan-perubahan ini sudah setentunya akan membantu setiap anggota untuk melengkapkan dan menyiapkan diri dalam menempuhi kehidupan sebagai seorang tentera yang berpengetahuan dan mendukung wawasan ABDB dalam usahanya untuk melahirkan angkatan tentera yang cekap, responsif dan efisien dalam penggunaan sumber.

Berkursus di IL ABDB memerlukan persiapan yang rapi serta pentadbiran masa yang teratur dari anggota yang berkursus. Mengenai dengan pentadbiran masa, sering ditekankan oleh para jurulatih agar peserta kursus dapat mengawal masa dan jangan membiarkan masa yang mengawal. Hal seperti ini sudah menjadi 'trademark' berkursus di IL ABDB. Setiap anggota yang berkursus perlulah begitu

peka dan waspada terhadap hal ini. Inilah yang menyebabkan peserta kursus banyak berkorban masa dan seterusnya tenaga. Semua ini demi untuk memastikan pentadbiran diri teratur dan 'up to date'.

Di samping menghadiri kelas-kelas dan latihan-latihan yang telah ditentukan oleh pengendali kursus, IL ABDB juga memberikan ruang untuk anggota dan peserta kursusnya membangun jati diri melalui aktiviti-aktiviti keagamaan pada setiap minggu dan bulan. Antara aktiviti keagamaan yang sentiasa mengambil tempat pada setiap hari Jumaat ialah aktiviti membaca surah Al-Quran beramai-ramai. Selain itu, sembahyang sunat Dhoha juga diadakan dan diteruskan dengan bacaan doa memohon dibukakan pintu rezeki.

Pada setiap bulan juga diadakan kuliah subuh dan sembahyang fardhu Maghrib dan Isya' berjemaah diteruskan dengan bacaan surah Yaasin dan tahlil. Aktiviti-aktiviti seperti ini disamping bertujuan untuk mengimarahkan surau juga dapat memberikan ketenangan rohani kepada anggota walaupun sentiasa sibuk dengan urusan tugas masing-masing.

Penyerapan pengetahuan Teknologi Maklumat (I.T.) terutama sekali dalam sesi pembelajaran juga mendapat penekanan sebagai salah satu kaedah mengajar yang terkini. Setiap pembelajaran dilengkapi dengan fasiliti

yang modern seperti screen dan smart board; bilik kuliah dan bilik sindiket khusus bagi perbincangan secara berkumpulan. Usaha untuk menyediakan tempat belajar yang kondusif bukan saja dibuat oleh IL ABDB malahan penuntut juga berperanan untuk mengekalkan kualiti kemudahan yang ada dengan disiplin belajar seperti membersihkan bilik darjah, mematuhi undang-undang penggunaan yang telah ditetapkan dan sentiasa berpegang kepada dasar-dasar Kesihatan dan Keselamatan Kerja (KKK).

Antara perkara yang kini turut diberi penekanan ialah kepimpinan dan pengurusan. Sesuai dengan objektif kursus, pelajaran kepimpinan dan pengurusan diserapkan sebagai penambahan kepada pelajaran yang sedia ada. Dengan adanya pelajaran ini, ianya dapat membantu meningkat dan mengasah ciri-ciri kepimpinan anggota kursus.

Pengalaman berkursus di IL ABDB memberi kesan kepada perubahan sendiri yang positif. Setelah selesai menjalani kursus, peserta kursus bukan sahaja membawa pulang sekeping sijil tetapi juga balik ke unit dengan peningkatan Pengetahuan (Knowledge), Kemahiran (Skill) dan Sikap (Attitude) sebagai seorang anggota yang dapat melaksanakan tugas dan tanggungjawab dengan lebih berkesan, efektif serta efisien sesuai dengan ilmu, pengetahuan dan pengalaman yang telah diperolehi.

"Peserta kursus bukan sahaja membawa pulang sekeping sijil tetapi juga balik ke unit dengan peningkatan Pengetahuan (Knowledge), Kemahiran (Skill) dan Sikap (Attitude) sebagai seorang anggota yang dapat melaksanakan tugas dan tanggungjawab dengan lebih berkesan, efektif serta efisien sesuai dengan ilmu, pengetahuan dan pengalaman yang telah diperolehi."





RBAF Roles in Humanitarian Assistance and Disaster Relief (HADR)



Besides protecting the nation's sovereignty, the Royal Brunei Armed Forces (RBAF) has been supporting other national agencies in time of natural calamities, such as during floods, forest fires and landslides. The support is provided under the coordination of the National Disaster Management Centre (NDMC). With the appreciation remarks from a citizens of Brunei Darussalam like stated above, it reflects how the RBAF is working well in utilising its capability.

Heavy rains that fell across the country in recent months, particularly in September and December, have caused flash floods and landslides in several places in Tutong and Belait.

They rendered some places inaccessible. Many roads were impassable and thousands of motorists were stranded.

The RBAF's personnel were mobilised, together with its military assets and equipments to help those affected. Within the RBAF, the task was coordinated by the Joint Force Headquarters (JFHQ) in Bolkiah Garrison. The availability of the standby CIMIC Platoon in each battalion enabled the RBAF to deploy its personnel in short notice. It also makes their coordination easier.

The RBAF's soldiers were mobilised to provide support ranging from mounting sandbags, cleaning houses and mosques, helping citizens moving their belongings, clearing blocked drains, putting up canvasses to cutting down and clearing fallen trees. Military boats and 4 tonners were deployed to transport the residents, who were affected by the floods, and distribute food supply. Military boats were also deployed to transport the VIPs and senior Government officials, who were inspecting the damage and rendering assistance. The Royal Brunei Air Force's (RBAirF's) helicopters were also deployed to enable the VIPs and relevant Government officials assessed the flood damages from aerial view for appropriate actions.

The RBAF was heavily involved in providing relief operation throughout the country in 2008 and in 2009, when

Brunei Darussalam's experienced one of the worst floods, landslides and strong winds. The RBAF was also part of Brunei Darussalam's disaster relief team in Aceh following Asian Tsunami in December 2004 and earthquake in Jogjakarta in 2006.





ENHANCING JOINTERY THROUGH EXERCISE HB3

Story by Siti Zahira binti Haji Awg Abu Bakar

In defending and protecting the nation, the armed forces must, at all times, be vigilant and prepared for any eventualities. It is crucial that they must continuously improve themselves in tandem with the fast changing and dynamic security environment. Conducting an exercise is one way of doing this.

On 15 April 2010, the Royal Brunei Armed Forces (RBAF) held a 14-day large-scale military exercise in the country named Hikmat Bersatu III or HB3 to showcase the country's defence capabilities and its commitment to maintain security in the region. The exercise, conducted within the boundaries of Brunei Darussalam including its Exclusive Economic Zone (EEZ) and air space, focused on high intensity conflict and asymmetric warfare that provided commanders with their primary means to train battle forces in joint and combined operations, to evaluate war plans and interoperability between the services and units within the RBAF and to execute their engagement strategies. While Hikmat Bersatu II was honing on Humanitarian Assistance and Disaster Relief operation, HB3 was based on a counter-insurgency and conventional warfare setting.

The HB3 was launched by Commander of the RBAF, Major General Dato Paduka Seri Hj Aminuddin Ihsan Pehin Orang Kaya Saiful Mulok Dato Seri Paduka Hj Abidin on April 15 2010 at the First Battalion Royal Brunei Land Force Parade Square in Berakas. The Commandant of the RBAF Training Institute, Yang Dimuliakan Pehin Datu Pekerma Jaya Colonel Mohd Tawih Abdullah was the designated as HB3 Exercise Director.





HB3 tested the C4ISR (Command, Control, Communication, Computer, Intelligence, Surveillance and Reconnaissance) systems and evaluated the RBAF readiness, sustainability and supportability across full range of military operations. This allowed the Ministry of Defence to assess the RBAF's capability in protecting the nation's sovereignty.

HB3 was the third in its series. It saw the involvement of 3,000 military men and women from the Royal Brunei Land Force (RBLF), Royal Brunei Navy (RBN), Royal Brunei Air Force (RBAirF), Joint Force Headquarters (JFHQ), Special Force Regiment (SFR), and the Royal Brunei Malay Reserve Regiment. Some were assigned various roles such as umpires, staff of the Exercise Control and as adversary commanders.

His Majesty Sultan Haji Hassanal Bolkiah Mu'izzaddin Waddaulah Ibni Al-Marhum Sultan Haji Omar 'Ali Saifuddin Sa'adul Khairi Waddien, Sultan and Yang Di-Pertuan of Brunei Darussalam, Minister of Defence and Supreme Commander of the RBAF, consented to observe a military demonstration showcasing a rescue operation simulation that took place on April 27 at Anduki Aerodrome in Seria. His Majesty was accompanied by His Royal Highness Prince General Al-Muhtadee Billah, the Crown Prince and Senior Minister at the Prime Minister's Office and General of the RBAF.

The RBLF which comprises of three infantry battalions has the capacity to contribute to the range of potential commitments from disaster relief, humanitarian operations, peace support to patrolling. And this capacity is further multiplied by the various land-based mechanical and technological capabilities. The RBN reigns dominance in and around the country's territorial water. Having several patrol vessels enabled the RBN to operate effectively out to the limits of the nation's EEZ, respond quickly to specific sightings, board suspect vessels and sustain a maritime presence.

The RBAirF's airpower provides air surveillance and protection of the country's airspace and delivery of rapid firepower, being force multipliers and eyes in the

sky. Among its capabilities include the Blackhawks, Bell helicopters, Bolkow and maritime patrol/fixed wing transport aircraft.

The participation of the Royal Brunei Malay Reserve Regiment in the exercise demonstrated the commitment and spirit of the ex-service men to defend the country. Despite having traversed into the civilian life for a number of years, the reservists continue to exude high levels of professionalism throughout their involvement in the exercise. They still managed to demonstrate the fighting skills and standards required of RBAF personnel.

Other parties involved were the Regimental Aid Post whose role was to provide medical/surgical support to battlefield casualties. The Religious Department of RBAF played an important role in assisting with religious matters.

As part of the exercise scenario, members of the public whose homes were notionally destroyed were provided temporary shelters through the setting up of Internally Displaced Persons (IDP) Centres which were located in Maktab Duli Gadong, Katok Sixth Form Centre, Sayyidina Husain Secondary School and Universiti Brunei Darussalam. Collection points were also established to help transport members of the public to these centres located in areas such as Simpang Lamunin, Tutong Civic Centre and Simpang Pantai Jerudong.

The exercise was concluded on April 28 and hailed as a success. It enabled the Ministry of Defence and RBAF to identify capability gaps to guide them for future improvement and developments of the Ministry and the RBAF.

Pehin Colonel Mohd Tawih said "there are many positive outcomes from this exercise. We learned a lot of valuable lessons at operation and tactical levels in all aspects; operations including media operations, intelligence, administration and logistics.....One of the most significant lessons from the exercise is the realisation of the need for the RBAF to continuously conduct training at all levels of command. It is vital that we must firstly ensure that execution at the tactical

level is spot-on to ensure the successful conduct or implementation of any operational level plan."

Pehin Colonel Mohd Tawih added that "We stimulated air-raids on High Value Targets (HTV), prepared some personnel as battle casualties and some personnel as Internally Displaced Persons (IDP) to accentuate some seriousness and enhance the sense of urgency among exercise participants."

Many new approaches were introduced in HB3 in the planning and execution part of the exercise. These included organising the Command Planning Exercise during the preparation for the exercise, introducing Measures of Success to gauge the performance of the Blue Force, and injecting some scenarios involving IDP

For the duration of the exercise, the welfare of the soldiers, sailors, airmen and their families were catered at all times. School transportations for their children were arranged for.

One of the positive outcomes of this exercise is also that the Armed Forces Religious Department (Jama'at) was able to practice its function during crisis to ensure the Muslim soldiers were reminded of the religious duty.

The RBAF took considerable efforts to inform the public about the exercise so as not to cause alarm since some activities had to be conducted in residential areas and along main roads. Some activities were conducted during wee hours to avoid traffic congestion and ceased before dawn (Subuh) prayer.

The exercise also provided a useful experience for the civilian members of the Ministry of Defence who equally played an important role in supporting the RBAF operations during the exercise. It gave them the feel of working during the time of crisis, such as in the area of procurement, diplomacy, policy and media advices.

The scenario of the exercise was based on real world geography but has no link whatsoever with real world issues. It simply served to provide a training environment within which the RBAF could train realistically.

"One of the most significant lessons from the exercise is the realisation of the need for the RBAF to continuously conduct training at all levels of command. It is vital that we must firstly ensure that execution at the tactical level is spot-on to ensure the successful conduct or implementation of any operational level plan."





LIFE AT THE UNITED STATES NAVAL ACADEMY

Story by
17959 OCDT (L) Awangku Abdul Rauf Bahar bin Pengiran Haji Yusof
Edited by 18665 OCDT (U) Arif Syazwi bin Haji Mohammad Idris

From the shores of Penanjong Garrison where I went through my Boy's Wing life to Jerudong International School where I did my A levels - my adventures brought me across the world, to the best Naval Academy in the world, the United States Naval Academy.

My life in the United States started with a two-week indoctrination into the Naval Academy. There I was with 11 other international students from all over the world, starting a brave new adventure to become Midshipmen in the Naval Academy. All midshipmen begin the four-year program with Plebe Summer, a period designed to turn civilians into midshipmen. Plebe summer is no gentle easing into the military routine. Soon after entering the hallowed gates on I-Day, we were put into uniform and taught how to salute by the first class midshipmen and officers who led the plebe indoctrination program. For the next seven weeks, we started our days at dawn with rigorous exercise and ended long after sunset, wondering how we would make it through the next day. Forget television, leisure time or movies. We barely had enough hours in the day to finish our assigned "plebe" tasks.

The frantic and exhausting pace of Plebe Summer taught us a lot. It made us

ready for our responsibilities when the brigade returns from summer training to start the academic year. The summer also built our foundation for us to develop the tangible and intangible qualities to become an outstanding naval officer. A few of those qualities are self-discipline, time management and prioritising. We also reached top physical condition but above all, we developed our ability to think clearly under stressful conditions and to react quickly when the unexpected comes your way. Our mission throughout Plebe Summer was to strive our best to improve each and every day in three aspects: morally, mentally, and physically. Any officer who has stood the watch on the bridge of a ship in a storm or landed a jet on the deck of an aircraft carrier at night can tell you the importance of these qualities.

Plebe summer also introduced us to the basic how-to's of being in the Navy. Aboard Naval Academy sailboats, we learned to respect the power of wind and currents. In motor boats and yard patrol crafts we learned the basics of seamanship, navigation and ship handling. At the weapons range, we learned how to fire small arms safely and accurately.

By the end of Plebe Summer we learned and realised the

importance of extraordinary standards of honor, character and morality. We furthermore began to develop our own ideas about leadership and the techniques that will make you an effective leader when the time comes.

As the academic year rolls

The company is the most important unit of the 4,000-member Brigade of Midshipmen. Most of the rewarding experiences at the Naval Academy are those you share with members of your company. Over time, we learn to trust and rely on each other. We eat, sleep, study, play, practice drill

"The Naval Academy without a doubt produces among the finest naval officers in the world."



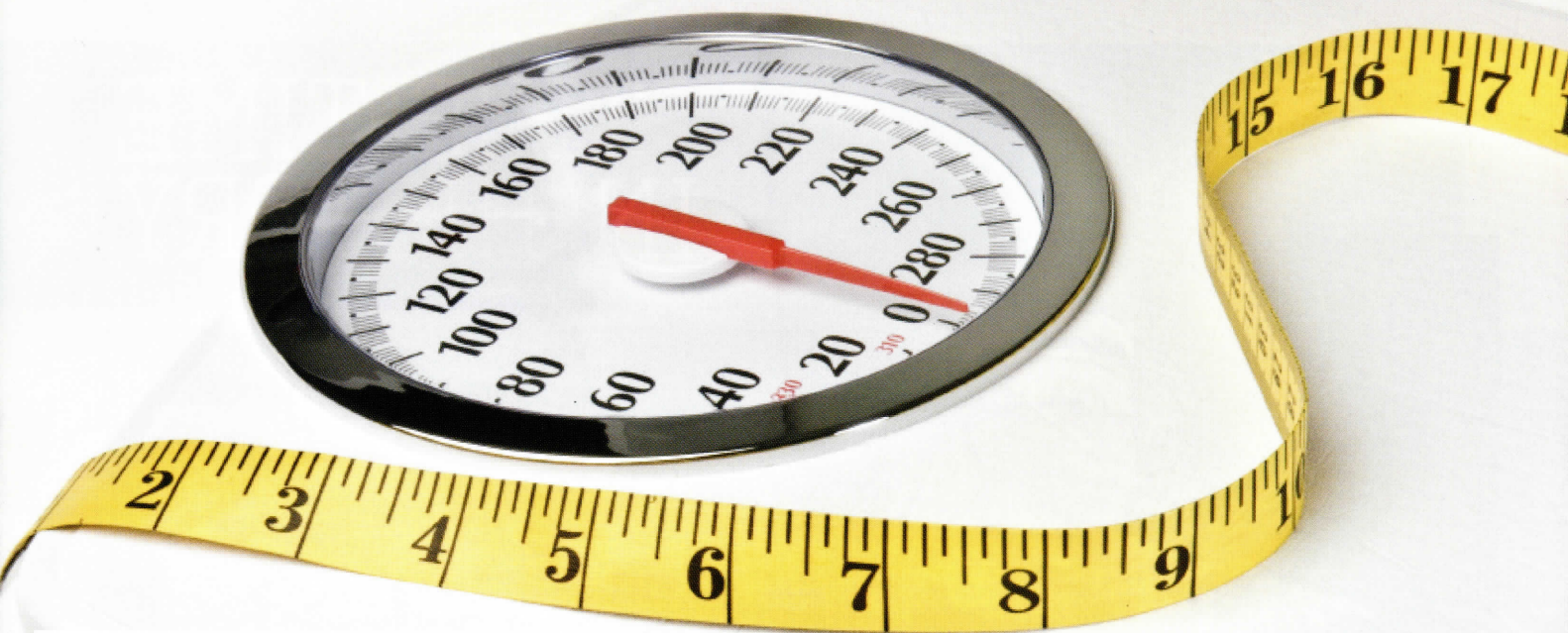
around, no matter what our background, chances are the living arrangements at the academy are different from anything we had experienced before. The day begins with reveille and ends with lights out. We stand watches, march to meals and wear uniforms for almost everything we do. All Midshipmen must keep their room ready for a military inspection at any time and keep their uniforms in regulation and pristine condition. Demerits are given for a room or uniform that is not in proper order or "squared away."

All midshipmen live in Bancroft Hall, the largest dormitory in the world; its corridors encompass 7.68 kilometers. We are assigned to a room with one other midshipman or more, and live in close proximity with about 130 other midshipmen in our respective companies. Male and female midshipmen alike from all four classes make up each company and each company has its own living area, called the wardroom, for meetings and recreation. All midshipmen rooms are provided with computers, internet access and telephones equipping us to better succeed at the academy.

together and compete as a team with other companies. Each year, companies compete to be the best in the brigade and earn the title, 'Color Company.' The year-long color competition among the 30 companies is one way esprit de corps is built. Throughout the year companies accumulate points for academic, military professionalism and intramural excellence. At the end of the year the company with the most points is recognised at the Color Parade during Commissioning Week and enjoys special privileges for next year, including the honor of representing the Naval Academy at official functions such as presidential inaugurations. The company experience also gives us an idea of how actual companies function in the Navy and Marine Corps, where small-unit cohesion, teamwork and keeping up each other's morale are important in both peacetime and combat operations.

The Naval Academy is a life changing experience for anyone regardless of their background. This fine institute without a doubt produces among the finest naval officers in the world which I aspire to be part of in the near future.





Story by LTC (NS) KOH YONG JIN
Acting Director Performance Optimisation Centre

Starting 1st January 2011, all RBAF servicemen will have to undergo mandatory BMI screening at the MRSs. This is part of the RBAF's commitment to help its servicemen in keeping fit and staying healthy to ensure that they are able to perform their required tasks and contribute effectively when called upon.

Implementing the BMI policy for RBAF is similar like those in the United States and Singapore in maintaining a healthy body weight.

What is BMI?

The BMI is a number derived by dividing a person's weight(kg) by the square of his or her height(m). It is a fairly reliable indicator of body fatness for most people. Though BMI does not measure body fat directly, several researches have shown that it correlates to other direct measures of body fat e.g. dual energy x-ray absorptometry (DEXA) and underwater weighing. Together with other fitness components evaluated through the Basic Fitness Test and Combat Fitness Test, and in some cases specialised tests for pilots, aircrews and Special Forces personnel, it helps to ensure that the RBAF servicemen are healthy and fit for their roles.

Risk Factor for diseases and conditions associated with Obesity:

- Hypertension
- High LDL cholesterol ("bad" cholesterol)
- Low HDL cholesterol ("good" cholesterol)
- High triglycerides
- Type 2 diabetes (high Blood glucose)
- Coronary heart disease
- Stroke
- Gallbladder disease
- Osteoarthritis
- Sleep apnea and respiratory problems
- Some cancers (endometrial, breast, and colon)

BMI in RBAF

The table below shows the classification of weight status in relation to the various BMI ranges.

BMI	WEIGHT STATUS
Below 18.5	Underweight
18.5--24.9	Normal
25.0--29.9	Overweight
30.0 and Above	Obese

How the policy affects RBAF servicemen?

In this initial phase of implementation, the RBAF has moderated the BMI requirement for its servicemen to below 27. Those above BMI of 27 would be considered to have failed to comply with the RBAF BMI requirement. BMI failures will be notified and given up to a year to improve their BMI to below 27 or lose at least 10 percent of their body weight. Servicemen who failed to achieve either of these requirements will be issued a letter of warning. Those who do not meet the requirement after three years would be subjected to administrative action and risk facing premature termination of service.

How the RBAF supports the affected servicemen?

The RBAF is committed to assist all its overweight and obese servicemen to meet the BMI requirement. In this regard, two regional weight management centres will be established at Penanjong and Berakas garrison to conduct weight loss programme for those with a BMI of 30 and above. The 3-months programme will consist of daily exercise regime conducted by dedicated PTIs specially trained for this purpose and periodic dietary counselling by the specialists from POC. Altogether there will be three intakes; February-May, May-July and October-December.

Those with a slightly lower BMI of between 27 - 30 need not have to report to the weight loss centres. Instead, they are advised to engage in self-directed exercise regime on a regular basis to reduce their body weight. POC will issue the self-directed exercise regime to all RBAF units.

To communicate and educate the RBAF servicemen on BMI, the POC has conducted numerous road-shows at RBAF units between 24 January to 4 February. These road-shows aim to update the servicemen on the rationale of BMI for RBAF, risks for co-morbidity diseases, and provide overviews of weight management.



THIS TIME IN HISTORY



Clockwise from top:

- (1) 31 December 1983 - Al-Marhum Sultan Haji Omar 'Ali Saifuddien, chanted 'Allahu Akhbar' three times immediately after the proclamation of Independence of Brunei Darussalam.
- (2) 4 November 1961 - Passing Out Parade of the first Intake in Port Dickson officiated by Brigadier General Tengku Osman bin Tengku Mohammed Jawa.
- (3) 13 October 1993 - His Royal Highness Prince Haji Al-Muhtadee Billah presented souvenirs of appreciation to three RBAF officers after their return from a 12-month tour of duty in Cambodia.
- (4) 10 October 1992 - RBAF International Tattoo In Commemoration of His Majesty's Silver Jubilee Accession to the Throne.
- (5) 31 December 1985 - YDM Pehin O.K.S.D. Brigadier General Dato Seri Pahlawan Hj Mohammad bin Hj Daud, became the first local Malay to take over the duty of the RBAF Commander from Brigadier General JPW Friedberger.





Heart of RBAF

Story by
Ak Muhd Abd Aziz bin Pg Haji Ali Hassan
Research Officer

Core Values

The Royal Brunei Armed Forces (RBAF) has gone a long way and soon, the RBAF will be celebrating its 50th Anniversary in 2011. The organization has continually demonstrated its commitment to the nation by preserving its core values and integrity. This is achieved by placing a great emphasis on a high standard of discipline amongst its soldiers to ensure 'Gallantry in Defence' and by upholding the national philosophy of Malay Islamic Monarchy (MIB). In the context of Islam, in surah Adh- Dhariyat, Allah SWT said that, "And I have not created the Jinn and man but that they worship Me ". It is understood from the majority of Islamic scholars that 'worship' in this context is not limited to only 'solat' (prayer) and 'zikir' but also, submission to its Will, be it knowledge, actions or the hardware and the software of the progress to achieve modern development as laid down in the Quran and Hadith. And the RBAF is not an exception subjected to the verse above.

It is timely that the organization looks at the sirah of The Rightly-Guided Caliphs, Sayyidina 'Umar bin Al-Khattab R.A who wrote to Sa'd bin Abee Waqqas, the commander of the Muslim army during a campaign, that "I command you and your soldiers to observe Taqwa which is the best preparation against the enemy and the strongest weapon of war. If we equal them in sins, they will prevail over us through their physical strength. If we cannot defeat them through our piety, we will not defeat them through our strength."

To this end, the RBAF understands that the process to inculcate the soldiers with the necessary values, conduct and level of discipline is a lengthy and arduous process. The organization has designed numerous strategies to ensure that we will produce not only well- rounded leaders with the power to command and control, but also to lift the spirit of the soldiers by relying on the supreme power, Allah.

The core values make up the heart of the organization. Our shared values hold our nation together. They keep families well-cared, respect employer-employee relations and care for the unfortunate. The MIB philosophy was the key factor that enabled Brunei Darussalam to survive during the Castilla war, and it will be the same value we depend on, as a nation, to face our future challenges.

Technology is a catalyst but not the determinate of victory

One may argue that in today's warfare, technology and intelligence are the only factors to victory, whereas 'iman' and 'akhlak' is irrelevant and outdated. Undoubtedly, technology is the force multiplier in defense but it is not the determinant of victory. It does give strength but not necessarily victory because victory and power in the land cannot be attained without Taqwa to even be called victory in the ever-lasting term. History has proven this and will repeat itself. This can further be seen from the titah of His Majesty the Sultan and Yang Di-Pertuan of Brunei Darussalam as the Supreme Commander of the Royal Brunei Armed Forces during the 47th RBAF Anniversary on the 31st of May 2008 where His Majesty mentioned that it is vital for every officer to possess a high level of leadership roles for their followers and that all layers of leaders in the RBAF must become the centre of gravity. And hence it is understood and clear from the titah that it is vital for the leaders portray well image as mentors and role models. This is only feasible if the RBAF officers actively uphold these core values. To the RBAF, it is not an option but 'amanah' that the leaders have to ensure.

Rules is necessary

As a deterrence and to be effective in its delivery, the RBAF must always be watchful for its officers and soldiers not to be a liability to the organization, as that can compromise the mission entrusted by the state and the people of Brunei Darussalam. This

"Leadership must be firm and credible because if such leadership disintegrates, then the leadership organisation would be chaotic."

is by enforcing strict disciplinary action as legislated in the RBAF Act Chapter 149 which empowers certain positions in the chain of command to make informed decisions so that the requisite level of discipline is achieved and maintained throughout the armed forces. The organization exists for a purpose that requires certain principles and integrity to be non-negotiable and intolerable. More importantly, the RBAF is the instrument of the Government that plays the first line of defense to protect the sovereignty and the integrity of Brunei Darussalam. The fall of RBAF automatically compromises the safety of the Nation. However, the fall of RBAF will first come with the collapse and deterioration of discipline, moral and 'akhlak'; as what we have learned in history when Andalus in Spain was captured after 800 years.

Leadership

The main pillar of national defence is good leadership. "I have reiterated the importance of leadership structure in any organisation including the Ministry of Defence and RBAF. Leadership must be firm and credible because if such leadership disintegrates, then the leadership organisation would be chaotic. I am hopeful that every leader and superior would continue to uphold the quality of leadership to ascertain proper management and administration on the whole. In this regard, I would like to take this opportunity to express my support on the efforts taken by the Ministry of Defence and RBAF in producing quality leadership," His Majesty said at the 48th anniversary of the Royal Brunei Armed Forces.

Modern research has proven that leaders leave a lasting impact on their subordinates through their action. It varies from the conduct to as far as the way they interact, the language that they use and the books that they read. A Leader is to lead by showing example. This was clearly mentioned by the Sultan and Yang Di-Pertuan of Brunei Darussalam in his titah, "touching on the

endurance and the intensity, it is not enough to have the advance modern technology alone. But more importantly in the first place is the resourceful leaders that has firm root based on Iman and Taqwa to Allah, because the activation comes from Allah, the Ultimate Sovereign". To this end, it is well timed that the RBAF takes this matter seriously after a long process of educating and reminding the soldiers to be 'thinking soldiers'. The RBAF expects an officer to be an enforcer of the code of conduct in order to lead their soldiers. Therefore, it is compelled to take harsh but effective actions on the conduct of the officers who compromise the RBAF's credibility.

Final Thoughts

In conclusion, a great persian philosopher, Muhammad Ghazali (1058–19 December 1111) once said that 'Naqli is the foundation (knowledge based on iman and taqwa) and Aqli is the structure (buildings, weapons systems and so on)', one cannot have one without the other. Without values, what are we as a nation?

"Touching on the endurance and the intensity, it is not enough to have the advance modern technology alone. But more importantly in the first place is the resourceful leaders that has firm root based on Iman and Taqwa to Allah, because the activation comes from Allah, the Ultimate Sovereign"

What guides us as an organization? It was the Prophet's (SAW) custom that, whenever he commissioned someone to lead a platoon of fighters, he would instruct him to observe Taqwa himself and with regards to the Muslims with him. Therefore, the core values of the RBAF is to be highly praised and its aspiration towards this direction must be respected and encouraged to ensure their ability to effectively carry out its mission in defending Our Sovereignty, Territorial Integrity and uphold the Constitution and the Malay Islamic Monarchy Philosophy by having a strong conviction, discipline and faith.

TALK TO US!

Give us your thoughts on any of our stories. We also welcome contributions of stories or ideas.

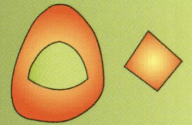
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UPCOMING EVENTS

Upcoming events worth waiting for this year...



RBAF 50th Golden Anniversary
31 May 2011

Brunei Darussalam International Tattoo 2011
31 May - 2 June 2011



Brunei Fleet Review 2011 6 July 2011
City Parade 8 July 2011

BRIDEX

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